



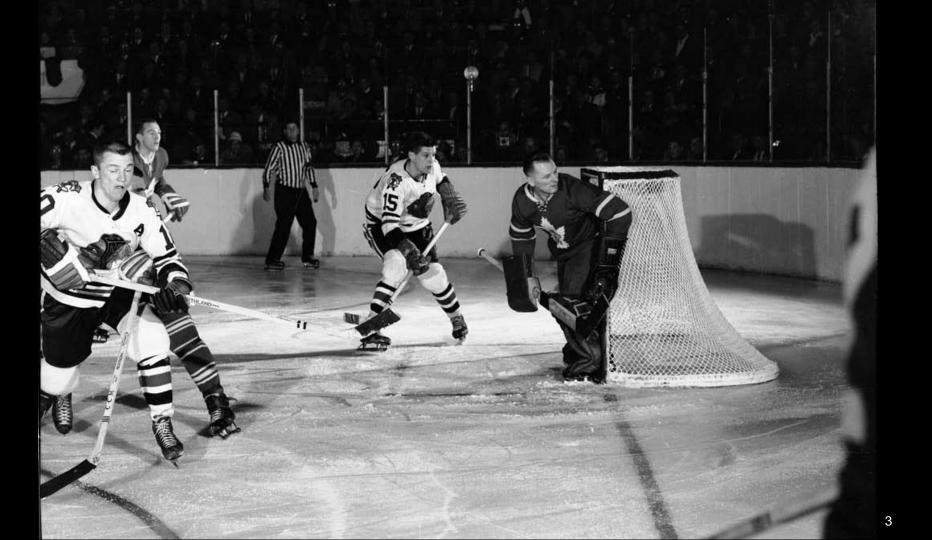
# "Seven Critical Business Transformations a Solution Provider Must Make"

Darren Bibby

Vice President, Channels and Alliances Research

Back in the day...

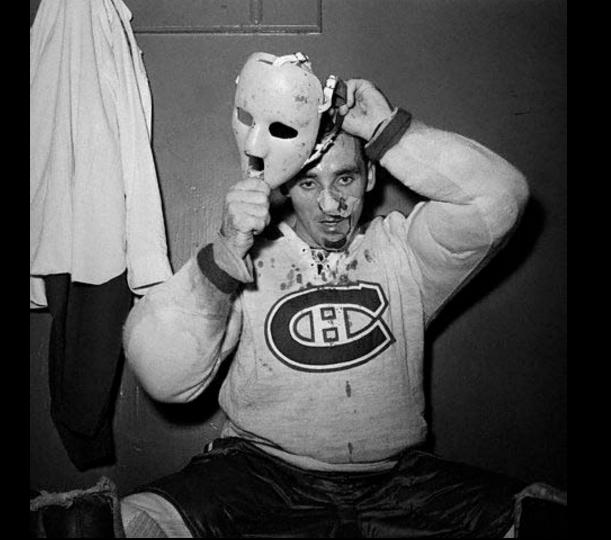


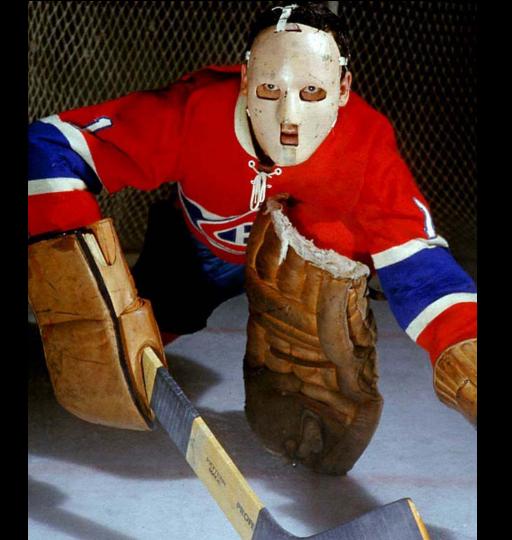














Things that we completely take for granted today, were uncommon or strange just a few years ago.











"It is not the

strongest

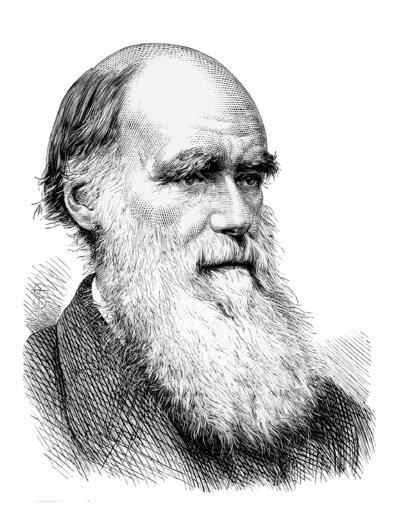
that survives,

nor the most intelligent,

but the one

most responsive to change."





"It is not the

strongest of the species

that survives,

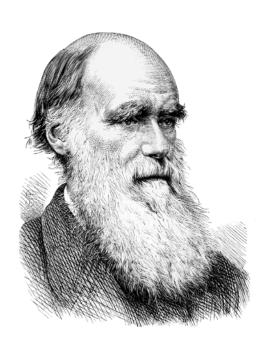
nor the most intelligent,

but the one

most responsive to change."

**Charles Darwin** 

	FROM	то
Technology		
Time Horizon		
Customer		
Sales Motion		
Marketing		
Activities		
Competition		



	FROM	то
Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
Time Horizon		
Customer		
Sales Motion		
Marketing		
Activities		
Competition		

# ICT Spending 2013-2020 (\$M) 6,000,000 5,000,000 4,000,000 2,000,000 1,000,000 CAGR 11.7% CAGR 0.8%





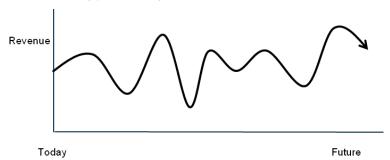




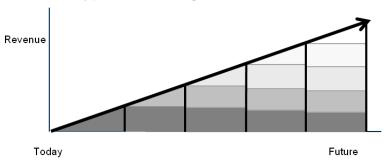


	FROM	то
Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
Time Horizon	Short Term	Long Term
Customer		
Sales Motion		
Marketing		
Activities		
Competition		

#### **Typical Project Based Business**



#### **Typical Recurring Revenue Business**



	FROM	то
Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
Time Horizon	Short Term	Long Term
Customer	IT	Business
Sales Motion		
Marketing		
Activities		
Competition		

By **2016**,

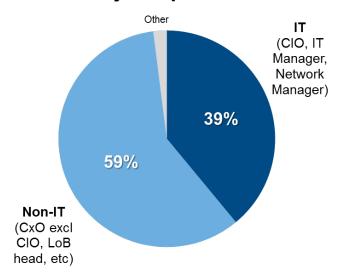
LOB executives

will be directly involved in

80% of new IT investments

	FROM	то
Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
Time Horizon	Short Term	Long Term
Customer	IT	Business
Sales Motion		
Marketing		
Activities		
Competition		

# Who is the Key Mobile Project Sponsor?



	FROM	то
Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
Time Horizon	Short Term	Long Term
Customer	IT	Business
Sales Motion		
Marketing		
Activities		
Competition		

#### **FROM**

- Focusing on the IT environment:
  - Networks
  - Database
  - Security
  - Etc.



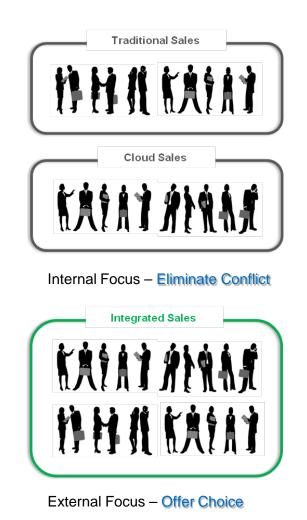
#### TO

- Focusing on Usage:
  - Training and Adoption
  - Change Management
  - Advisory Services
  - Sharing Domain Expertise
  - Creating IP (Product, Process, etc.)

	FROM	то
Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
Time Horizon	Short Term	Long Term
Customer	IT	Business
Sales Motion	One time	Recurring
Marketing		
Activities		
Competition		



	FROM	то
Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
Time Horizon	Short Term	Long Term
Customer	IT	Business
Sales Motion	One time	Recurring
Marketing		
Activities		
Competition		



	FROM	то
Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
Time Horizon	Short Term	Long Term
Customer	IT	Business
Sales Motion	One time	Recurring
Marketing		
Activities		
Competition		



	FROM	то
Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
Time Horizon	Short Term	Long Term
Customer	IT	Business
Sales Motion	One time	Recurring
Marketing	Traditional	Digital
Activities		
Competition		

#### Internet



Online Video



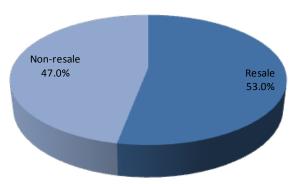


Social Media

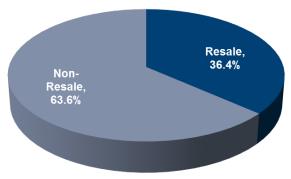


	FROM	то
Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
Time Horizon	Short Term	Long Term
Customer	IT	Business
Sales Motion	One time	Recurring
Marketing	Traditional	Digital
Activities	Pro Services —	<ul><li>→ Services</li><li>→ Mgd Services</li><li>→ Creating IP</li></ul>
Competition		

#### Partner Revenue - 2005



Partner Revenue - 2012

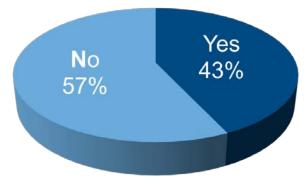


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	FROM	то
Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
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Competition		

#### Offering Managed ServicesToday?





	FROM	то
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Activities	Pro Services —	<ul><li>→ Services</li><li>→ Mgd Services</li><li>→ Creating IP</li></ul>
Competition		





	FROM	то
Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
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Competition	Traditional	Non-Traditional

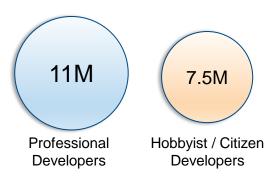


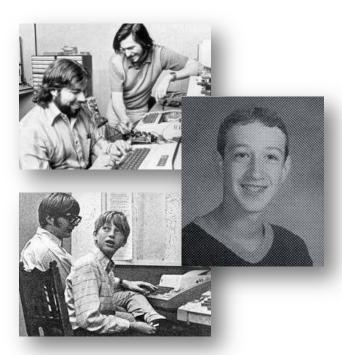






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Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
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Technology	2 <sup>nd</sup> Platform	3 <sup>rd</sup> Platform
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Q. Which of these apply to your company?

A. I'd probably say all of them...









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